RETURNING TO THE WORKPLACE

A RESOURCE GUIDE TO RETURNING TO CUIMC AFTER COVID-19

BY CUIMC Human Resources (September 28, 2020)
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If, after reading this guide, you have any further questions or requests, please email cumchr@cumc.columbia.edu or your Senior Human Resources Business Partner. If you have any COVID-19 specific questions, please email covid19questions@cumc.columbia.edu. As information evolves, the information below will be updated.
Purpose

The purpose of this guide is to provide staff at Columbia University Irving Medical Center with resources to help with the transition back to the workplace following the modification of on-site reporting procedures during the COVID-19 pandemic.

Introduction

Thank you for your commitment to Columbia University. Returning to onsite work is essential for CUIMC to continue our missions of providing the finest clinical care, cutting edge research, and educating the next generation of leaders in science and medicine.

The COVID-19 pandemic has created fundamental changes in the workplace. Although we would prefer to go back to business as usual, some of the changes brought on by the crisis may become permanent and require long-term adjustment. Once you have returned to the workplace, CUIMC HR will continue to support and assist you with this transition. Below are resources that will help you with the transition back to work such as workplace safety and benefits including child care.

CUIMC COVID-19 Resource pages

To keep abreast of COVID-19 University-related updates, please visit the following pages:

- covid19.columbia.edu
- humanresources.columbia.edu/covid19
- cuimc.columbia.edu/coronavirus-resource-center
- research.columbia.edu/covid/covidhub (uni required)
- fpo.cuimc.columbia.edu/covid-19-resources (uni required)

Workplace Safety

Continually check Environmental Health & Safety (first link below) and other applicable University resources as guidelines may change:

- Environmental Health & Safety Covid-19 Guidance
- Latest Updates
- Health Guidance
- Facilities Management

To mitigate the further spread and transmission of COVID-19, we want to emphasize strictly adhering to the advice listed below in the section titled "Workplace Safety Procedures." Additionally, we implore you to read the CUIMC Space and Facilities Guidelines very closely for guidance on keeping all spaces at CUIMC safe (e.g. offices, conference rooms, research labs, etc.).

Returning staff will be required to follow all applicable protocols, including COVID testing, safety training, affirming the Columbia Community Heath Compact, daily symptom self-check, adherence to The Columbia Community Health Compact and any other requirements.
Procedures for Faculty and Staff Returning to Campus

Training
All employees must complete the COVID-19 training. There are two versions of the training:
1) Researchers, including faculty, staff and students, must take COVID-19 Training: Safe Research at Columbia
2) Other Columbia personnel must take COVID-19 Training: Working Safely at Columbia University

COVID-19 PCR Diagnostic Test
Columbia University requires an initial single COVID-19 PCR diagnostic test of all faculty, staff, and students who are returning to campus per New York State guidance. For those faculty and staff who have been consistently working on campus before July 22, 2020 are not required to have a COVID-19 PCR diagnostic test.

The required COVID-19 PCR test must take place within the 14 days immediately preceding their arrival on campus. Testing is available at the Morningside campus (Lerner Hall) and CUIMC (Black Building).

Faculty and staff should self-schedule a Gateway PCR test. Information about how to self-schedule and additional testing information can be found on the COVID19 page. For all new hires, managers must alert the employee that their uni has been set up so they can self-schedule the Getway PCR test. Please find directions for self-scheduling the COVID-19 PCR test below.

- Use the Online Patient Portal to log in. You will immediately be prompted to enter your birthday to proceed.
- Select “Appointments” from the main menu on the left.
- Click “Schedule an appointment” to move to the next page.
Select “Required COVID-19 testing” by location (Morningside -Lerner Hall or CUIMC – Black Building as well as the addresses for both at the bottom of this document).

- Indicate that this is your first test with Columbia Health’s COVID19 Testing Program.

- Select the appointment day and time from the available options on the page (Available Monday to Friday and up to 14 days in advance) and press continue.

- Once the appointment is scheduled, the system will display a QR code. Staff should save the QR code on their phone as a screenshot or print. It can be accessed by logging back into the Online Patient Portal. The QR code is a touchless way to check-in for a testing appointment.

If faculty/staff are unable to schedule through the Online Patient Portal, they should email: covidtesttrace@columbia.edu for assistance and provide the following information:

Preferred Location: CUIMC (Black Building) or Morningside (Lerner Hall)
Preferred Date:
Preferred Time:
Random COVID-19 PCR Diagnostic Testing
Please note, after initial (Gateway) testing, Faculty, staff, and graduate students, will be randomly sampled for COVID-19 PCR diagnostic testing, with an initial cohort of 5% each week during the semester; this frequency and sample size will be adapted based on key COVID-19 indicators.

Individuals not in the random sample aren’t eligible to return to these two locations for voluntary testing. The University testing program is only for asymptomatic gateway and surveillance sample testing.

Additional questions can be answered by carefully reviewing the COVID19 page or by emailing covidtesttrace@columbia.edu

The Columbia Community Health Compact
The compact is an agreement that we will all do our best to keep the campus safe for faculty, staff, students, patients, and visitors. Everyone needs to read and agree to abide by the conditions of the Compact before coming to the campus. The compact applies to all students, faculty, and staff in the Columbia University community.

Faculty and staff will need to affirm that they agree to abide by the Compact through either the ReOpenCU app or the ReOpenCU website.

Upon logging into ReOpenCU, Scroll down to the My Checklist section and check yes in the box next to “I have signed the Compact”.

Daily Symptom Self-Check
There are two ways to complete the symptom self-check:
- Download the “ReopenCU” application which is available for both Apple and Android devices.
- Click Here to authenticate through the Columbia Authentication System (CAS) using your UNI and password via any desktop, laptop or smartphone device.

You will the screen below upon logging in.
To complete the symptom self-check, click on the box that reads “None of the above” (providing that is accurate)

Travel Advisory
In a case where an employee is returning from a state included in the NY State Travel Advisory or from another country, the employee would be expected to meet the State quarantine requirements during the notice period.

Voluntary Furlough
In response to the economic toll the COVID-19 pandemic has taken, Columbia University is offering certain employees the option to take a full or partial unpaid furlough - https://humanresources.columbia.edu/content/take-leave-absence.

Workplace Safety Procedures

- **Stay home if you feel ill** and contact your healthcare provider for assessment.
- If you do test positive for COVID-19, you must immediately alert your department HR, Leave Management, and Workforce Health and Safety during regular business hours at (212-305-7590) and/or New York Presbyterian’s Workforce Health and Safety hotline at 646-NYP-WHS0 (646-697-9470) from 6:00 a.m. to 11:00 p.m.
- Upon arrival in a Columbia building, you should remove face covering and replace it with the University-provided disposable mask. This mask must cover both your nose and mouth and you can secure it under your chin. It should fit snugly on the sides of your face. Ensure that you are able to breathe easily and do not put it around your neck or uncover your nose. Additionally, you should wash your hands upon arrival.
- Consider virtual or remote interface with regular visitors where feasible.
- **Proper handwashing** is necessary and hand sanitizer should be utilized as a stopgap before the sink.
- For assistance with how to don and doff your Personal Protective Equipment (PPE) please see this video. When removing face coverings, do not touch eyes, nose or mouth or the front of the mask. Wash hands with soap and water or apply hand sanitizer.
• Adhere to at work social distancing guidelines. The CDC suggests:
  o Stay at least 6 feet (about 2 arms’ length) from other people
  o Do not gather in groups (if you must have a meeting, keep it small)
  o Stay out of crowded places and avoid mass gatherings
  o Social distancing is a proven and important preventative measure in battling the continued spread of COVID-19. If you cannot abide by the social distancing guidelines listed above and stay at full compacity, do not push the limits of your physical space. The safety and social distancing of employees is the first priority.

• Consistently wipe down all surfaces with disinfectant spray or wipes (e.g. the mouse, keyboard, doorknobs, counters, conference room tables, copiers, etc.). Additionally, only EPA-approved disinfectants for use against SARS-CoV-2 (the virus that causes COVID-19) should be used and you must follow the directions on the label as well as reference the product’s contact time. You can also decrease your odds of contracting COVID-19 NOT touching one’s own eyes, nose or mouth, especially after touching surfaces.

• Before you leave work, clean/disinfect workspaces, remove disposable mask in the trash, wash hands, and put your face covering on from home for your commute.

• If you have additional questions, please refer to OSHA’s guidance to returning to work.

Transportation
• Due to the high demand for and limited supply of on-site parking, the CUIMC Parking Office cannot fill guest requests at this time. The CUIMC Parking Committee will only approve guest parking for Columbia University Irving Medical Center non-affiliates with a valid chart string. For more information see: CUIMC Parking. Personal Travel will not be reimbursed.

• There are various private parking facilities located in the vicinity of the Medical Center that offer both daily and monthly parking that may better suit your commuting needs. Please note these parking lots are not affiliated with Columbia.

• The Fort Lee Shuttle will allow for departures from CUIMC and Ft. Lee about every 20 minutes instead of the every 40 minute effective 6/22/20. Please visit the Columbia Transportation website for information on the latest schedules and operational changes, including the safety measures implemented in response to COVID-19.

Guests and Deliveries
• Access for non-employees to any CUIMC space will be strictly limited.
  o Establish a notifications protocol for greeting outside guests.
  o Avoid bringing guests into any shared or common spaces.

• All guests and delivery vendors should be approved and notified in advance that they must wear appropriate PPE when entering any CUIMC building.
  o All guests and vendors should be registered by emailing Ps-mc-guestaccessrequests@columbia.edu at least 24 hours in advance.
  o Include the date/time and building/floor the visitor/vendor will be visiting as well who should be notified when they arrive, including a phone number.
  o All guests/vendors must have a valid government ID and be wearing proper PPE in order to enter any CUIMC building

Work is likely to change
There is wide agreement among experts that jobs and the nature of work are likely to change. These changes have begun and are expected to accelerate as a result of CUIMC’s responses to COVID-19. They include an increase in remote work, even more use of technology, more effort devoted to process redesign, and skills like critical thinking, collaboration, and interpersonal communication.
Below are CUIMC resources to help you develop these skills as you re-enter your roles:

- **CUIMC Learning and Development Courses**
- **LinkedIn Learning**
- **Columbia University Professional Development Offerings**

Depending on your employment status, you may be eligible for tuition reimbursement and to take classes that are relevant to your work. To learn more visit the Tuition Program Benefits website [here](#). In addition, a large number of free on-demand programs on a wide range of skills are available through sites like [edx](http://edx) and [Coursera](http://Coursera).

### Columbia University Benefits

**Backup Care**
As of July 1, the regular *Bright Horizons Back-up Care program* will again be in place. For eligible employees, back-up care pool of hours resets to 150 hours with the start of the new fiscal year on July 1 (plus 50 additional hours for infants up to one year old). If you want to learn more visit the *Adult and Elder Care website* from the Office of Work/Life or contact your *Sr. HR Business Partner*.

**Leave of Absence and Accommodation Requests**
To learn more about COVID-19 Leaves of Absence and Accommodation requests visit [this website](#) it covers the following topics:
- Sick leave/Medical leave
- Absence to care for a sick family member
- Absence to care for a child
- Medical accommodation
- Quarantine order from the State

**Employee Assistance Program**
The *Employee Assistance Program (EAP)* is a network of free or discounted services to support your personal success and help with everyday challenges. Humana is the EAP provider and featured resources include:
- Legal, Mediation and Financial Consultation
- Counseling Services for you and your dependents
- Life Coaching

**Grief and trauma**

**CopeColumbia**
The COVID-19 pandemic represents an unprecedented and uniquely trying time for our community, particularly for providers on the front lines, but including all faculty and staff at the medical center.

In response, the Department of Psychiatry has partnered with ColumbiaDoctors and NewYork-Presbyterian in developing CopeColumbia, which provides information and resources for the CUIMC community, including counseling sessions, peer support groups, guided meditations, suggested reading, and other resources for managing stress, fear and anxiety.

For any questions about CopeColumbia, or if you have any unmet needs, please email [CopeColumbia@cumc.columbia.edu](mailto:CopeColumbia@cumc.columbia.edu).
Coping with Grief
COVID has had tragic impacts on many of us personally and many of those we work with. As described in the CUIMC Coping with Grief – A Resource Guide, grief is a natural human adjustment process triggered by loss. The bereavement guide above offers resources for counseling, pastoral care, emotional support, etc. for all CUIMC employees. Additionally, at CUIMC we are proud of our cultural diversity and celebrating it through our Employee Resource Groups. It is important to respect how each employee chooses to grieve.

What Colleagues Can Do
In addition to managers, colleagues can have a significant impact on the return to work of someone who has experienced a traumatic event. Below are some specific things colleagues can do to support each other:

- **Connect**: When a person returns to work, do not be afraid to ask how they are doing. Re-establish rapport by sharing information as appropriate.
- **Be available**. Balance listening with providing support. When providing support, be clear about your motivation, check to make sure the person wants input, and make sure that the advice you give is aimed at helping the other person.
- **Don’t take emotions personally**. Individuals have different ways of processing and expressing their personal experience with the crisis. They may behave differently toward you than before the crisis.
- **Be aware that recovery can take a long time**. Although most people are sympathetic toward an employee in the weeks or months following the traumatic event, they may continue to show signs of distress long after. This is something colleagues and managers should be mindful of.
- **Be reassuring**. Communicate that you value your work relationship.

Recognition and remembrance
There are ways within your department or unit that you can honor your colleagues’, family, and friends who passed away as a result of COVID-19.

- Moments of silence in the Department
- A memory wall to record funny and sentimental anecdotes Staff check-ins with affected employees by peers and managers
- Meetings to memorialize the deceased by discussing how much they meant or how they changed you/made you laugh
- Writing letters to your loved ones recording things that you wish you could have said

Other Resources

- [Well-Being Programs and Services](#) and [Employee Assistance Program](#)
- [Emotional Wellbeing Resources](#)
- [CopeColumbia](#)
- [CUIMC Coping with Grief – A Resource Guide](#)
- [Discover Your Benefits](#) (offers many coping resources offered by Columbia)
- [Mental Health Support New Yorkers](#) (facilitated by the New York City Mayor’s office)
- [Employee Resource Groups at CUIMC](#)
- [Mental Health/Emotional Support Resources for Co-workers – Articles and Tip Sheets](#)
- [COVID-19 Training Working Safely at Columbia University (audience: all employees)](#)
Summary

Thank you, again, for your commitment to Columbia University. We hope this guide will provide you with the resources necessary to safely return to the workplace. As discussed in this guide, the way in which we perform our work may change to varying degrees, but we hope that this guide better equips you with the resources needed to adapt, lead, and thrive upon returning to the workplace.

If you have any further questions, please consult with your School, Department Head, Department HR, and/or PI for specific issues and additional details.